#### 6 Dec 15:45 DAO

# COMMUNICATOR GLOBAL CITIZEN / EMPATHETIC ADVOCATOR COLLABORATOR CONTINUOUS LEARNER COMMUNICATOR COMMUNICATOR

# Board Budget Conference Agenda

- ✓ The Budget Process
- ✓ BSSD Account Code Structure
- ✓ About Fund Balance
- ✓ YE 2018 In Review
- ✓ Assessed Value Trends
- ✓ PSERS Trends
- ✓ Medical Trend
- ✓ Budget 20 Different Views
- **✓** Budget 20 5 Yr Projection
- ✓ Budget 20 Schedule
- ✓ Question/Comments



#### Overview of Annual Budget Timelines and Standard Terminology

All school districts must act upon two completely independent budget processes: preliminary and final.

School Code Section 687 requires school districts with a July-June fiscal year to adopt a final budget no later than June 30 for the succeeding fiscal year. SS Act 1 Chapter 3 mandates a preliminary budget process that adheres to the same mechanisms as with the final budget, except that the preliminary budget timeline takes place in the winter (December/January/February). As in all prior years, the *final* budget timeline continues to take place in the spring (April/May/June).

Both preliminary and final budgets must be prepared using the Department's General Fund Budget (PDE-2028) software. Section 687(a)(1) requires the school board president to certify to PDE, no later than May 31, that the proposed version of the final budget has been prepared, presented and will be made available for public inspection using the PDE-2028. The certification form is included in the PDE-2028 software: it should be submitted to PDE immediately after adoption of the proposed final budget.

To alleviate confusion concerning the procedures required for budget actions, the following define the standard terminology for use when discussing budget-related actions.

Preliminary Budget: The preliminary budget for fiscal year 2015-16 must be adopted (via Board vote) by February 18, 2015. PDE-2028 must be submitted to PDE by February 23, 2015.

> A proposed version must be prepared at least 20 days before adoption; this work-in-progress budget, defined as the proposed preliminary budget, must be made available for public inspection no later than January 29, 2015 (20 days before adoption on 2/18/15).

Public notice of the intent to adopt the preliminary budget must be published no later than February 8, 2015 (10 days before adoption on 2/18/15).

Note: An alternate process exists under SS Act 1 of 2006. By January 29, 2015, a Board may adopt (via Board vote) a resolution indicating that it will not raise the rate of any tax for the support of public schools for the following fiscal year by more than its index. By February 3, 2015, a Board must submit a copy of the resolution and a schedule of the proposed tax rates (all tax reports from the PDE-2028) to PDE. A Board that adopts a resolution through this process does not need to comply with the preliminary budget requirements and need only follow the procedures outlined in section 312 of SS Act 1 and section 687 of the School Code for the adoption of both its proposed final budget and its final budget.

## PDE Guidance

Final Budget:

The final budget for fiscal year 2015-16 must be adopted (via Board vote) by June 30, 2015.

A proposed version must be prepared and adopted (via Board vote) no later than May 31, 2015 (at least 30 days before adoption); this work-in-progress budget, defined as the proposed final budget, must be made available for public inspection no later than June 10, 2015 (20 days before adoption on 6/30/15).

Public notice of the intent to adopt the final budget must be published no later than June 20, 2015 (10 days before adoption on 6/30/15).

- Note 1: For the adopted preliminary budget to become the proposed final budget, the school board must take action. School districts should ask their solicitors to determine what constitutes board "action."
- Note 2: The real estate tax rate adopted with the final budget may be raised above the rate that was adopted on both the preliminary and proposed final budgets.

The ability to increase tax rates at final budget adoption must be in conjunction with allowable tax rates based on the school district's index, approved referendum exceptions and voter approval. The software for the PDE-2028 must always be used to determine the maximum allowable tax rate based on the above factors.

Within the PDE-2028, page C-2 of the real estate tax rate report (RETR) calculates both the tax rate and revenue in excess of the school district's index. It is imperative that this information be reviewed prior to final adoption of the budget to ensure adoption of a tax rate within all pre-approved limits.

The terms 'preliminary' and 'tentative' have traditionally been used by school districts to describe the proposed version of a final budget. Because SS Act 1 specifically uses the term 'preliminary' to describe the budget to be adopted 90 days before the primary election, the term proposed should be used instead of preliminary to define the "working budget" that is 1) prepared at least 30 days in advance of adoption and 2) provided for public inspection no less than 20 days prior to adoption.

BSSD Account Codes Our account structure uses 27-digits that describe how the purchase is used to support education in BSSD. We use the code system as defined in the PDE Accounting Manual.

Fund – 2-digits - A Fund is a fiscal and accounting entity with a selfbalancing set of accounts recording cash and other financial resources.

Object – 3-digits – The Object Dimension is the service or commodity bought. This manual identifies nine (9) major object categories: Personnel Services – Salaries, (2) Personnel Services – Employee Benefits, (3) Purchased Professional and Technical Services, (4) Purchased Property Services, (5) Other Purchased Services, (6) Supplies, (7) Property, (8) Other Objects, and (9) Other Financing Uses. It is required.

Operational Unit – 3-digits. The Operational Unit dimension segregates costs by school.

> Subject Matter – 3-digits. This dimension describes a group of related subjects and allows the accumulation of costs for providing instruction for particular subject areas.

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**Function** – 4-digits – This is required for all expenditures. The Function describes the activities for which a service or material is acquired. The functions of an LEA are classified into five broad areas:

- 1) Instruction.
- 2) Support Services,
- 3) Operation of Non-instructional Services,
- 4) Facilities Acquisition, Construction and Improvement Services, and
- 5) Other Financing Uses.

**Source** – 3-digits— The **Funding Source dimension** permits LEAs to accumulate expenditures to meet a variety of specialized reporting requirements at Local. State and Federal levels. This code is used to show grant funds, etc., that must be used for specific purposes. Title I is a federally funded program and all expenditures are identified using this code to show we are actually using the funds as directed.

Job Class - 3-digits. This dimension enables LEAs to categorize in more detail the iob classification identified in the Object Dimension for salaries

Cost Center – 4-digits. This is optional and not required or specified by PDE. The CC shows who has budget responsibility; it does intended to show what the money is used for. All Principals have a unique CC to enable easier accounting & reporting.

**Instructional Unit** – 2-digits. This is equivalent to grade. It is required; as a minimum using 10 for elementary and 30 for secondary for AFR reporting. The Instructional Organization dimension segregates expenditures by organizational level (i.e., elementary, secondary, etc.).

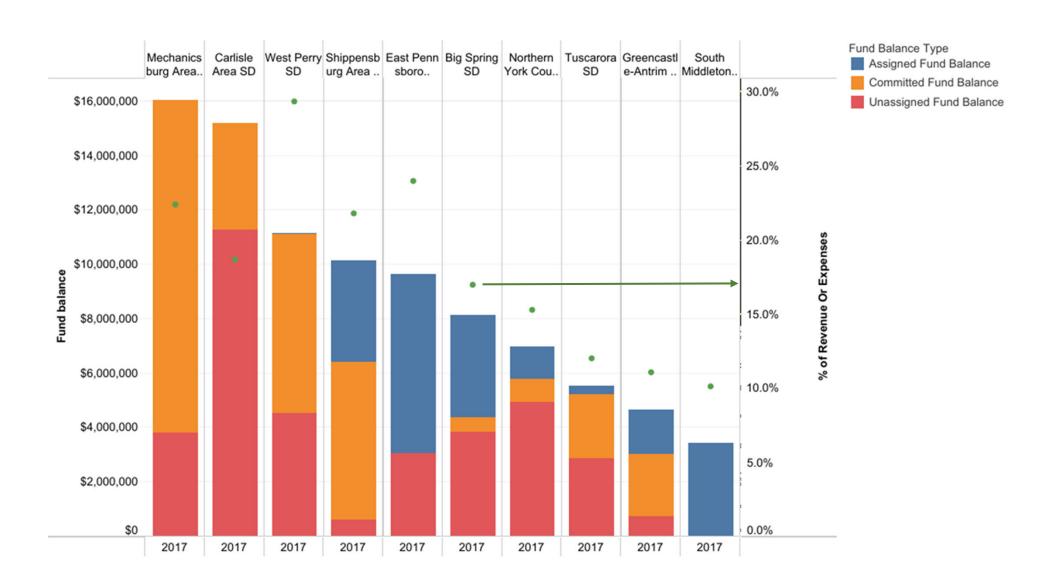
# General Fund Balance @ June 30

#### **General Fund Balance**

As of 30 June 2018	Unassigned	Nonspendable	Assigned	Committed	Total
General Fund Balance	3,992,375				3,992,375
Employee Health Insurance		2,000,000			2,000,000
PSERS			650,000	554,000	1,204,000
Healthcare			350,000		350,000
Technology			2,300,000		2,300,000
Special Education			550,000		550,000
Student Info Sy/Financial Software			200,000		200,000
AFR Balance at June 30, 2018	\$ 3,992,375	\$ 2,000,000	\$ 4,050,000	\$ 554,000	\$ 10,596,375

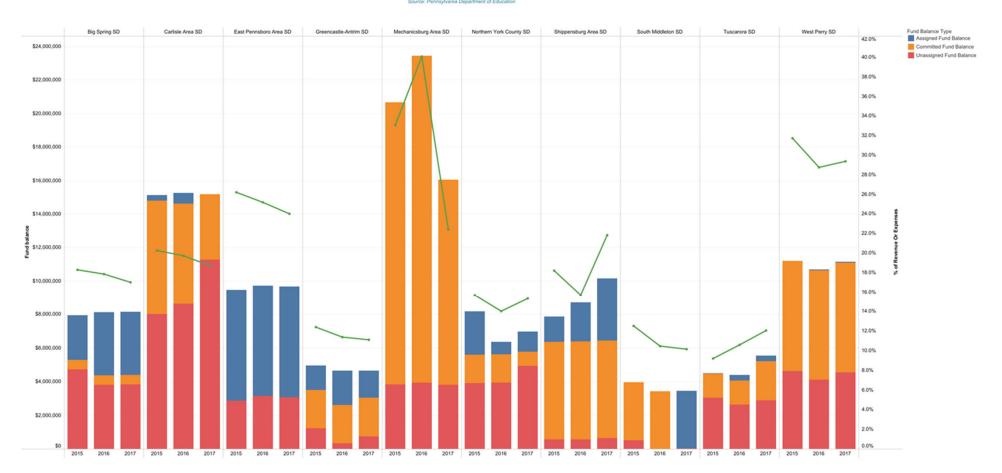
2018-19 Budget \$ 50,396,578 Allowable Unassigned @ 8% \$ 4,031,726 Est over/(under) 8% limit \$ (39,351)

# Fund Balance (YE 2017)



# YE 2017 Fund Balance Trends

#### Fund Balance by Percentage District(s): Big Spring SD, Carlisle Area SD. East Pennsboro Area SD and 7 more Note: % of Revenues or Expenses reflects General funds only Source: Pennsylvania Department of Education



# **Budgetary Comparison**

	Budgeted Amounts						Variance With	
		Original		Final		Actual	Fir	nal Budget
Revenues								
Local sources - taxes	\$	28,551,952	\$	28,551,952	\$	29,305,252	\$	753,300
Local sources - other		982,140		982,140		1,353,057		370,917
State sources		19,028,707		19,028,707		18,612,695		(416,012)
Federal sources		604,161		604,161		533,775		(70,386)
Total revenues		49,166,960		49,166,960		49,804,779		637,819
Expenditures								
Regular programs		19,732,245		19,439,569		18,831,514		608,055
Special programs		8,329,045		8,437,045		8,434,896		2,149
Vocational programs		682,000		682,000		589,581		92,419
Other instructional programs		40,610		138,610		126,316		12,294
Higher education programs		3,000		3,800		3,439		361
Pupil personnel		1,405,833		1,525,833		1,524,912		921
Instructional staff		1,571,592		1,537,708		1,447,388		90,320
Administration		2,672,667		2,674,983		2,591,787		83,196
Pupil health		536,775		536,775		495,680		41,095
Business		427,717		427,717		384,107		43,610
Operation and maintenance of plant		3,977,750		3,977,750		3,908,780		68,970
Student transportation		2,688,456		2,666,456		2,464,051		202,405
Central services		914,307		936,307		935,549		758
Other support services		28,000		28,000		27,523		477
Student activities		1,057,615		1,057,615		906,772		150,843
Community services		29,984		29,984		26,426		3,558
Capital outlay		-		-		-		-
Debt service (principal and interest)		4,449,350		4,449,350		4,434,454		14,896
Total expenditures		48,546,946		48,549,502		47,133,175		1,416,327
Excess (deficiency) of revenues over expenditures		620,014		617,458		2,671,604		2,054,146
Other financing sources (uses)								
Transfers to other funds		(700,000)		(700,000)		(1,559,302)		(859,302)
Budgetary reserve		(100,000)		(97,444)		-		97,444
Net change in fund balance		(179,986)		(179,986)		1,112,302		1,292,288
Fund balance - beginning		8,166,800		8,166,800		9,484,073		1,317,273
Fund balance - ending	\$	7,986,814	\$	7,986,814	\$	10,596,375	\$	2,609,561

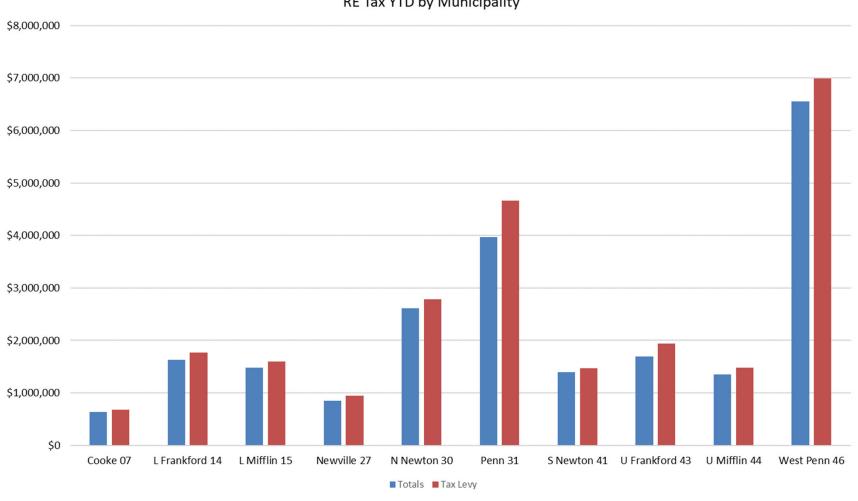
<u>Description</u>	Adj Budget	YTD Spend	Balance
000 District District Admin Total	30,623,588	30,280,625	342,963
0610 Transportation 0610 Transportation	2,688,456	2,464,051	224,405
0630 Building & Property Bldg, Property & Maint Total	3,776,059	3,678,702	97,357
0720 Special Ed - Gen			
Gen Spec Ed Total	6,072,631	5,524,142	548,489
340 Alt Ed 563 Tuition To Non-public Schools	5,000	27,607	(22,607)
390 Extended School Year 390 Subject Mat (E) Total	35,000	47,421	(12,421)
391 OT/PT 610 General Supplies	1,000	265	735
<b>0721 YBEC</b> 563 Tuition To Non-public Schools	434,528	380,212	54,316
<b>0722 River Rock</b> River Rock Total	576,000	549,876	26,124
<b>0723 NHS Autism</b> 563 Tuition To Non-public Schools	400,000	842,402	(442,402)
<b>0724 New Story</b> 567 Tuition To Community Colleges For A	68,000	69,160	(1,160)
<b>0725 Therabilities</b> 330 Other Professional Services	217,400	201,691	15,710
<b>0726 Vista</b> 330 Other Professional Services	0	17,400	(17,400)
<b>0729 Other Special Ed</b> 330 Other Professional Services	1,000	1,038	(38)
0730 Consort Prime ILS  Con Prime ILS Total	800	232	568
0731 Consort Upper ILS  Con Prime Upr ILS Total	800	257	543
0734 Consort Prime LSS  Con Prime LSS Total	3,400	1,258	2,142
0735 Consort Upper LSS Con Upr LSS Total	189,430	82,920	106,510
0736 Consort MS LSS Con MS LSS Total	99,900	100,165	(265)
<b>0737 Reserve Sp Ed</b> 513 Contracted Carriers	0	118	(118)
0738 Consort EL MDS  Con El MDS Total	251,707	158,352	93,355
0739 Consort MS MDS  Con MS MDS Total	0	129,468	(129,468)
<b>0741 Out of District ES</b> 561 Tuition To Other Leas Within The Stat	42,000	216,327	(174,327)
<b>0742 Consort MS Aut</b> Con MS Aut Total	0	72,987	(72,987)
All Special Ed Total	8,398,596	8,423,297	(24,701)

# YE 2018 by Cost Center

0770 Pupil Svcs			
Pupil Svcs Total	354,450	356,837	(2,517)
0850 HR / Wellness			
HR/Wellness Total	16,200	3,754	12,446
O911 Technology Tech Total	1,568,157	1,582,306	(14,149)
	,,	, ,	( ) -/
0924 Newville Elem			
NV Total	18,682	14,161	4,429
0925 Oak Flat Elem			
OF Total	18,741	17,740	926
0027 Mount Pock Flore			
0927 Mount Rock Elem MR Total	16,528	13,461	3,067
	.,.	-, -	, , , ,
0930 Middle School	<u> </u>		
MS Total	33,508	32,490	1,018
0940 High School			
HS Total	60,242	47,520	12,650
0941 Graduation 000 Subject Mat (F) Total	15 200	14 407	793
0941 Graduation 000 Subject Mat (E) Total	15,200	14,407	793
000 Subject Mat (E) Total			
000 Subject Mat (E) Total	15,200 <b>597,376</b>	14,407 <b>507,962</b>	793 <b>89,414</b>
000 Subject Mat (E) Total			
000 Subject Mat (E) Total  0951 C & I  Curriculum Total			
000 Subject Mat (E) Total  0951 C & I  Curriculum Total  0952 Title I  Title I Total	597,376	507,962	89,414
000 Subject Mat (E) Total  0951 C & I  Curriculum Total  0952 Title I  Title I Total	597,376 546,824	507,962 505,420	89,414 41,404
000 Subject Mat (E) Total  0951 C & I  Curriculum Total  0952 Title I  Title I Total	597,376	507,962	89,414
000 Subject Mat (E) Total  0951 C & I  Curriculum Total  0952 Title I  Title I Total  0953 Title II  Title II Total	597,376 546,824 110,161	507,962 505,420 102,539	89,414 41,404 7,622
000 Subject Mat (E) Total  0951 C & I  Curriculum Total  0952 Title I  Title I Total  0953 Title II  Title II Total	597,376 546,824	507,962 505,420	89,414 41,404
000 Subject Mat (E) Total  0951 C & I  Curriculum Total  0952 Title I  Title I Total  0953 Title II  Title II Total	597,376 546,824 110,161	507,962 505,420 102,539	89,414 41,404 7,622
000 Subject Mat (E) Total  0951 C & I  Curriculum Total  0952 Title I  Title I Total  0953 Title II  Title II Total  0954 ABG/RTL  ABG/RTL Total	597,376 546,824 110,161	507,962 505,420 102,539	89,414 41,404 7,622
000 Subject Mat (E) Total  0951 C & I Curriculum Total  0952 Title I Title I Total  0953 Title II Title II Total  0954 ABG/RTL ABG/RTL Total  0955 Other Grant Other Total	597,376 546,824 110,161 504,178	507,962 505,420 102,539 461,719	89,414 41,404 7,622 42,459
000 Subject Mat (E) Total  0951 C & I Curriculum Total  0952 Title I Title I Total  0953 Title II Title II Total  0954 ABG/RTL ABG/RTL Total	597,376 546,824 110,161 504,178	507,962 505,420 102,539 461,719	89,414 41,404 7,622 42,459

#### BSSD Real Estate Tax Breakout

#### RE Tax YTD by Municipality

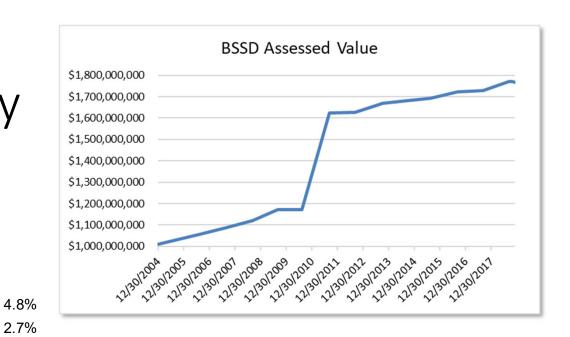


# Warehouse Status

						2018 tax @		
township	property description	2017 tax paid	land value	building value	total value	Face	2018 tax paid to date	Notes
West Penn	Bear Property Allen Rd	\$425,081.96	\$6,530,100	\$325,949	\$39,125,000	\$560,419	\$549,210.31 Discount	became occupied mid 2017 no interim tax was assessed
Penn	KTR PA Centerville	\$564,243.72	\$11,204,800	\$29,795,200	\$41,000,000	\$587,276	\$575,530.28 Discount	
Penn	Pancal Centerville	\$557,706.16	\$17,523,000	\$30,434,000	\$47,957,000	\$686,926	\$228,975.50 Install 1	2017 tax was \$673,455.36 minus LERTA \$115,749.20
Penn	Exeter	N/A	\$8,680,000	\$227,200	\$8,907,200	\$127,585	\$125,033.25 Discount	sold to Exeter 12/29/17

# Assessment History

Date	Assessed Value	
12/30/2004	\$1,009,741,450	_
08/28/2006	\$1,058,370,040	\$48,628,590
08/30/2007	\$1,087,401,630	\$29,031,590
09/08/2008	\$1,120,045,940	\$32,644,310
08/27/2009	\$1,170,416,950	\$50,371,010
08/08/2010	\$1,171,681,250	\$1,264,300
09/07/2011	\$1,623,168,800	\$451,487,550
09/10/2012	\$1,628,243,900	\$5,075,100
09/09/2013	\$1,666,878,400	\$38,634,500
09/27/2013	\$1,667,624,100	\$745,700
08/27/2014	\$1,680,436,900	\$12,812,800
08/21/2015	\$1,691,358,100	\$10,921,200
09/01/2016	\$1,723,114,900	\$31,756,800
09/01/2017	\$1,728,210,900	\$5,096,000
09/01/2018	\$1,770,546,200	\$42,335,300
11/01/2018	\$1,771,576,200	\$1,030,000
12/01/2018	\$1,766,292,900	(\$5,283,300)
		1
tax value	of loss @ 12/1/2018 =	(\$75,677)



1.1% avg since reassessment1.8% all years except reassessment

3.0% 4.5% 0.1% 38.5% 0.3% 2.4% 0.0% 0.8% 0.6% 1.9% 0.3%

2.4%

#### 2018 District Assessment Makeup -- As Tax \$

# Assessed Value

#### @18-10-30

Municipality	# Parcel	C&G Loss	<u>Exempt</u>	Final Taxable	▲ to 18-04-27
46 W Pennsboro	2371/62/264	(\$92,513,100)	\$119,154,400	\$502,331,000	(\$462,700)
31 Penn	1417/38/304	(\$69,963,300)	\$17,235,600	\$350,625,000	\$17,238,300
30 N Newton	1003/42/196	(\$68,596,000)	\$23,303,300	\$200,926,400	\$189,000
43 Upr Frankford	1076/16/244	(\$32,472,000)	\$7,206,200	\$142,703,700	\$1,226,700
14 Lwr Frankford	885/11/213	(\$26,633,100)	\$2,950,500	\$128,635,600	\$622,600
15 Lwr Mifflin	860/16/223	(\$34,843,100)	\$6,929,700	\$116,977,400	\$377,300
44 Upr Mifflin	712/13/211	(\$29,972,300)	\$7,359,300	\$107,104,700	(\$77,700)
41 S Newton	589/11/76	(\$21,149,800)	\$4,829,200	\$106,053,100	\$3,700
07 Cooke	434/21/14	(\$1,558,100)	\$4,205,200	\$48,100,500	(\$83,400)
27 Newville North	284/22/0	-	\$7,705,700	\$36,803,400	\$35,300
28 Newville South	238/8/0	-	\$1,708,800	\$31,315,400	\$0
Total Assessment	10,121	(\$377,700,800)	\$202,587,900	\$1,771,576,200	\$19,069,100
As Tax Levy @ 14.323	8 mills	(\$5,410,111)	\$2,901,829	\$25,375,703	\$273,142

#### @18-11-26

Municipality	# Parcel	C&G Loss	<b>Exempt</b>	Final Taxable	▲ to 18-11-26
46 W Pennsboro	2371/62/264	(\$92,489,200)	\$119,154,400	\$502,547,300	\$216,300
31 Penn	1417/38/305	(\$76,510,900)	\$17,235,600	\$344,077,400	(\$6,547,600)
30 N Newton	1003/42/196	(\$68,596,000)	\$23,303,300	\$200,951,000	\$24,600
43 Upr Frankford	1077/16/244	(\$32,480,000)	\$7,206,200	\$143,278,300	\$574,600
14 Lwr Frankford	885/11/213	(\$26,633,100)	\$2,950,500	\$128,648,500	\$12,900
15 Lwr Mifflin	861/16/223	(\$34,843,100)	\$6,929,700	\$117,113,600	\$136,200
44 Upr Mifflin	713/13/211	(\$29,921,900)	\$7,359,300	\$107,237,200	\$132,500
41 S Newton	589/11/76	(\$21,149,800)	\$4,829,200	\$106,220,300	\$167,200
07 Cooke	434/21/14	(\$1,558,100)	\$4,205,200	\$48,100,500	\$0
27 Newville North	284/22/0	-	\$7,705,700	\$36,803,400	\$0
28 Newville South	238/8/0	-	\$1,708,800	\$31,315,400	\$0
<b>Total Assessment</b>	10,121	(\$384,182,100)	\$202,587,900	\$1,766,292,900	(\$5,283,300)
As Tax Levy @ 14.323	8 mills	(\$5,502,948)	\$2,901,829	\$25,300,026	(\$75,677)



# CSIU Tax Levy Comparison

SCHOOL DISTRICTS	County	6111 Taxable Assessed Value (Real Estate)	6111 Milis	6111 Tax Levy Generated by Mills	6111 Total Homestead Exclusion	6111 Tax Levy Minus Homestead	6111 Net Tax Revenue (% Collected)	6120 Sec 679 Per Cap Rate	6120 Est Rev Available Approp	6131 Rate Earned Income Tax	6131 Tax Levy Earned Income Tax
Big Spring	Cumb	\$1,752,507,100	14.3238	\$25,102,561	\$770,717	\$24,331,844	\$23,115,252				
Camp Hill	Cumb	\$814,760,500	16.3988	\$13,361,094	\$268,792	\$13,092,302	\$12,635,381	\$5.00	\$18,000		
Carlisle Area	Cumb	\$3,191,423,300	14.4716	\$46,185,001	\$1,108,571	\$45,076,430	\$42,867,685				
Central Dauphin	Dauphin	\$6,004,072,800	16.5672	\$99,470,675	\$3,314,485	\$96,156,190	\$89,706,965			1.50%	\$39,600,000
Cumberland Valley	Cumb	\$7,755,605,774	9.7440	\$75,570,623	\$929,124	\$73,148,669	\$69,141,167				
Derry Township	Dauphin	\$2,066,211,450	18.5363	\$38,299,915	\$668,677	\$37,631,238	\$36,351,776				
E Pennsboro Area	Cumb	\$1,789,208,900	12.3792	\$22,148,975	\$670,564	\$21,478,411	\$20,834,059				
Greenwood	Perry Juniata	\$331,232,500 \$6,197,620	14.0600 121.3500	\$4,657,129 \$752,081	\$205,666	\$5,203,544	\$4,927,756				
Halifax Area	Dauphin	\$344,514,800	22.4870	\$7,747,104	\$433,154	\$7,313,950	\$6,798,789	\$5.00	\$24,300		
Harrisburg	Dauphin	\$1,612,706,400	28.8008	\$46,447,234	\$2,771,735	\$43,675,499	\$37,997,684	74.44	4= 1,000		
Lower Dauphin	Dauphin	\$1,718,224,000	18.4200	\$31,649,686	\$1,347,619	\$30,302,067	\$29,089,984	\$5.00	\$75,000		
Mechanicsburg Area	Cumb	\$2,821,528,900	13.3693	\$37,721,866	\$879,964	\$36,841,902	\$35,996,749		7.2,550		
Middletown Area	Dauphin	\$1,010,507,900	22.1500	\$22,382,750	\$924,648	\$21,458,102	\$20,277,906				
Millersburg Area	Dauphin	\$276,481,300	20.8109	\$5,753,825	\$251,049	\$5,502,776	\$5,117,582	\$5.00	\$18,500		
Newport	Perry	\$445,766,300	14.7200	\$6,561,680	\$422,366	\$6,139,314	\$5,817,534	\$5.00	\$21,340		
Northern York Cty	York	\$1,472,073,884	16.9793	\$24,994,784	\$722,368	\$24,272,416	\$23,346,501	\$5.00	\$67,900		
Shippensburg Area	Cumb Franklin	\$1,266,444,800 \$86,189,110	11.9117 97.8273	\$15,085,511 \$8,431,648	\$927,988	\$22,589,171	\$21,208,973	\$5.00	\$55,000		
South Middleton	Cumb	\$1,895,943,300	10.5621	\$20,025,143	\$540,213	\$19,484,930	\$18,705,533				
Steelton-Highspire	Dauphin	\$217,922,800	27.4770	\$5,987,865	\$395,018	\$5,592,847	\$4,809,848	\$5.00	\$10,560		
Susquehanna Twp	Dauphin	\$1,689,184,800	18.5977	\$31,414,952	\$456,912	\$30,958,040	\$29,128,024	\$5.00	\$60,000		
Susquenita	Perry Dauphin	\$868,768,700 \$13,902,500	12.9730 22.5260	\$11,270,536 \$313,168	\$759,000	\$10,824,704	\$10,175,222				
Upper Dauphin Area	Dauphin	\$386,404,500	18.8775	\$7,294,351	\$418,539	\$6,875,812	\$6,335,614	\$5.00	\$25,000		
West Perry	Perry	\$1,289,040,520	12.4100	\$15,996,993	\$737,818	\$15,259,175	\$14,139,533	\$5.00	\$54,500		
West Shore	Cumb	\$3,031,544,800	11.6457	\$35,304,461	\$1,279,432	\$63,835,217	\$61,345,644	\$5.00	\$160,344		

# Equalized Mills, etc.

	2018-19 MV/PI	2016-17	2016-17	2016-17	2010 Pop per Sq	2016-17 AIE per	2016-17 Exp per
School District	Aid Ratio	WADM	ADM	Eq Mills	Mile	WADM	ADM
Camp Hill SD	0.4405	1,508.048	1,324.896	24.4	3,717.2	\$9,987.81	\$16,121.69
Big Spring SD	0.4981	3,094.712	2,620.646	20.0	105.7	\$10,013.03	\$18,256.01
Mechanicsburg Area SD	0.4427	4,803.404	4,140.779	19.8	1,786.9	\$8,967.41	\$17,274.19
Carlisle Area SD	0.5346	6,005.817	5,174.331	19.4	484.7	\$8,768.95	\$15,671.76
Northern York Co SD	0.5031	3,704.212	3,247.778	18.1	249.7	\$8,399.81	\$13,991.38
East Pennsboro Area SD	0.4735	3,271.954	2,800.175	17.1	1,890.3	\$8,710.37	\$14,370.34
West Perry SD	0.5870	2,996.184	2,564.239	16.8	60.4	\$7,614.87	\$14,795.63
Greencastle-Antrim SD	0.5519	3,566.431	3,057.516	16.5	262.7	\$7,687.68	\$13,673.34
Tuscarora SD	0.5598	2,915.435	2,499.151	16.4	89.1	\$8,010.23	\$18,370.81
Shippensburg Area SD	0.5619	4,070.060	3,483.797	15.7	230.3	\$8,072.08	\$13,357.07
Cumberland Valley SD	0.3137	10,191.187	9,001.487	14.8	530.0	\$8,394.18	\$14,303.02
South Middleton SD	0.3650	2,545.531	2,177.421	13.9	298.8	\$9,517.73	\$15,574.78

MV/PI Aid Ratio: Market Value/Personal Income Aid Ratio

**WADM**: Weighted Average Daily Membership

**ADM**: Average Daily Membership

**Eq Mills**: Equalized Mills

Pop/Sq Mile: Population per Square Mile

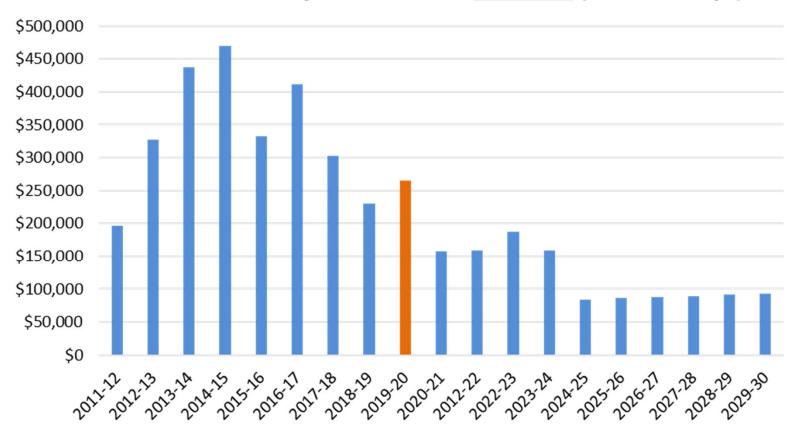
AIE per WADM: Actual Instruction Expense per Weighted Average Daily Membership

**Exp per ADM**: Total Expenditures per Average Daily Membership

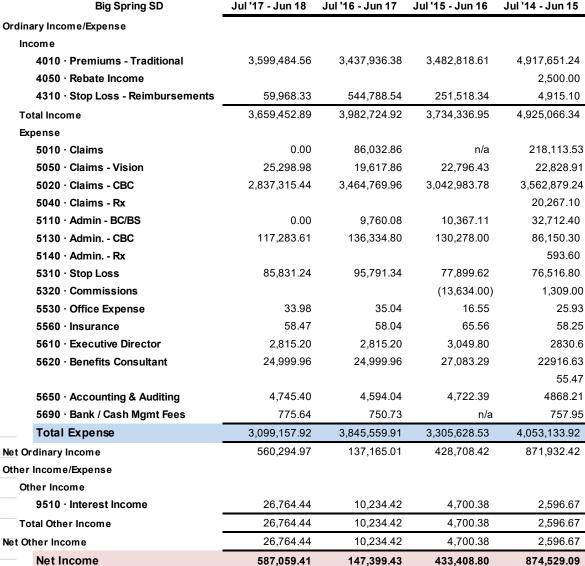
## PSERS – BSSD \$hare

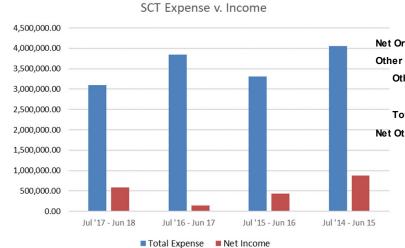


#### PSERS Projected Annual Increase (new \$\$ reqd)



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# Budget 20 - Revenue

	AC	TUAL REVENUES		BUDGET	PROJECTION		
	2016	2017	2018	2019	2020	DOLLAR CHG	%∆
REVENUE FROM LOCAL SOURCES - 6000							
Taxes Levied	\$25,934,171	\$27,299,185	\$28,462,499	\$28,630,560	\$30,201,819	\$1,571,259	5.49%
Delinquency on Taxes Levied	\$912,943	\$868,804	\$842,753	\$850,000	\$825,000	(\$25,000)	-2.94%
Earnings on Investments	\$34,673	\$102,014	\$225,788	\$100,000	\$250,000	\$150,000	150.00%
Food Service	\$0	\$0	\$0	\$0	\$0	\$0	
District Activities	\$73,305	\$73,087	\$69,476	\$74,300	\$71,900	(\$2,400)	-3.23%
Intermediary Sources	\$556,652	\$568,120	\$561,894	\$552,100	\$559,300	\$7,200	1.30%
Other Revenue	\$272,533	\$411,461	\$495,899	\$418,500	\$466,500	\$48,000	11.47%
TOTAL LOCAL REVENUE	\$27,784,277	\$29,322,670	\$30,658,309	\$30,625,460	\$32,374,519	\$1,749,059	5.71%
REVENUE FROM STATE SOURCES - 7000							
Basic Aid	\$9,139,226	\$9,305,443	\$9,382,875	\$9,521,068	\$9,500,734	(\$20,334)	-0.21%
Specific Education Programs	\$1,917,735	\$1,914,375	\$1,938,106	\$1,981,859	\$1,960,359	(\$21,500)	-1.08%
Non-Education Programs	\$3,206,293	\$3,024,762	\$3,058,075	\$3,089,472	\$2,992,472	(\$97,000)	-3.14%
Vocational Training	\$0	\$0	\$0	\$0	\$0	\$0	
Commonwealth of PA	\$3,118,313	\$3,532,714	\$3,831,789	\$4,053,721	\$4,330,266	\$276,545	6.82%
Technology	\$0	\$0	\$0	\$0	\$0	\$0	
Other Revenue	\$411,063	\$401,851	\$401,851	\$401,851	\$401,851	\$0	0.00%
TOTAL STATE REVENUE	\$17,792,629	\$18,179,145	\$18,612,695	\$19,047,971	\$19,185,682	\$137,711	0.72%
REVENUE FROM FEDERAL SOURCES - 8000							
Restricted Grants-in-Aid - IDEA	\$558,644	\$618,811	\$533,775	\$503,500	\$528,500	\$25,000	4.97%
TOTAL FEDERAL REVENUE	\$558,644	\$624,758	\$533,775	\$503,500	\$528,500	\$25,000	4.97%
OTHER FINANCING SOURCES - 9000							
Sale of Bonds	\$0	\$0	\$0	\$0	\$0	\$0	
Proceeds from Extended Term Financing	\$0	\$0 \$0	\$0 \$0	\$0	<b>\$0</b>	\$0 \$0	
Interfund Transfers	\$0 \$0	\$0 \$0	\$0 \$0	\$0	\$0 \$0	\$0 \$0	
Sale of or Compensation for Loss of Fixed Assets	\$41,615	\$0 \$0	\$0 \$0	\$0	\$0 \$0	\$0 \$0	
Other Financing Sources	\$41,015 \$0	\$0 \$0	\$0 \$0	\$0	\$0 \$0	\$0 \$0	
TOTAL OTHER FINANCING SOURCES	\$41,615	\$0	\$0	\$0	\$0	\$0	
TOTAL OTHER FINANCING SOURCES	Ψ41,013	Ψυ	φυ	φU	ΨU	Φ0	
TOTAL REVENUE FROM ALL SOURCES	\$46,177,165	\$48,126,573	\$49,804,779	\$50,176,931	\$52,088,701	\$1,911,770	3.81%

# Budget 20 – By Function

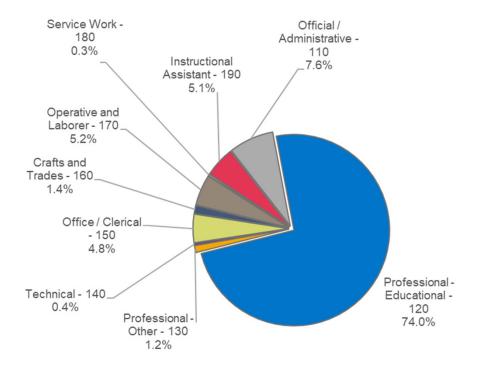
	ACTUAL EXPENDITURES			BUDGET PROJECTION			
	2016	2017	2018	2019	2020	\$ Chng	%∆
linstruction - 1000							
Regular Programs - 1100	\$17,460,056	\$18,747,322	\$18,831,514	\$20,664,544	\$21,047,196	\$382,652	1.85%
Special Programs - 1200	\$7,543,459	\$7,946,139	\$8,434,896	\$8,521,655	\$8,956,011	\$434,356	5.10%
Vocational Education - 1300	\$550,447	\$536,454	\$589,581	\$729,000	\$729,000	\$0	0.00%
Non-Instructional Programs - 1400	\$9,376	\$34,331	\$125,380	\$101,844	\$112,053	\$10,209	10.02%
Nonpublic School Programs - IU - 1500	\$0	\$3,109	\$936	\$3,109	\$3,464	\$355	11.42%
Adult Education Programs - 1600	\$0	\$0	\$0	\$0	\$0	\$0	
Higher Education Programs - 1700	\$4,282	\$0	\$3,439	\$3,000	\$3,000	\$0	0.00%
Pre-Kindergarten -1800	\$0	\$0	\$0	\$0	\$0	\$0	
TOTAL INSTRUCTION	\$25,567,620	\$27,267,355	\$27,985,745	\$30,023,152	\$30,850,724	\$827,572	2.76%
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Support Services - 2000							
Support Services - Students - 2100	\$1,091,802	\$1,323,032	\$1,524,912	\$1,552,075	\$1,605,711	\$53,636	3.46%
Supt Services - Instructional Staff - 2200	\$1,788,926	\$1,409,281	\$1,447,388	\$1,553,364	\$1,587,227	\$33,863	2.18%
Support Services - Administration - 2300	\$2,355,959	\$2,451,814	\$2,589,447	\$2,774,533	\$2,836,758	\$62,225	2.24%
Support Services - Pupil Health - 2400	\$512,512	\$513,809	\$495,680	\$547,645	\$565,729	\$18,084	3.30%
Support Services - Business - 2500	\$395,099	\$360,024	\$384,107	\$415,439	\$436,161	\$20,722	4.99%
Opn & Maint of Plant Services - 2600	\$3,449,750	\$3,653,800	\$3,908,780	\$3,932,951	\$4,032,984	\$100,033	2.54%
Student Transportation Services - 2700	\$2,386,102	\$2,430,975	\$2,464,051	\$2,551,729	\$2,586,879	\$35,150	1.38%
Support Services - Central - 2800	\$421,836	\$863,870	\$935,549	\$1,005,538	\$990,538	(\$15,000)	-1.49%
Other Support Services - 2900	\$27,589	\$27,664	\$27,523	\$28,000	\$28,000	\$0	0.00%
TOTAL SUPPORT SERVICES	\$12,429,575	\$13,034,270	\$13,777,437	\$14,361,274	\$14,669,986	\$308,712	2.15%
Nin-instructional Services - 3000							
Student Activities -3200	\$888,322	\$948,645	\$906,772	\$1,023,366	\$1,072,345	\$48,979	4.79%
Community Services -3300	\$28,560	\$26,660	\$26,426	\$38,934	\$39,756	\$822	2.11%
Scholarship and Awards -3400	\$0	\$0	\$0	\$0	\$0	\$0	
OTAL NON-INSTRUCTIONAL SUPPORT SERVICES	\$916,882	\$975,305	\$933,198	\$1,062,300	\$1,112,100	\$49,800	4.69%
Facilities Acq, Construction & Improve't - 4000	\$15,597	\$0	\$0	\$37,835	\$39,311	\$1,476	3.90%
racinities Acq, construction a improve t - 4000	φ15,597	φ0	<b>\$0</b>	φ31,033	φ33,311	\$1,470	3.30 /0
Debt Svcs / Other - 5000							
Debt Svcs / Other Expend & Finance Uses - 5100	\$3,689,895	\$3,899,789	\$4,436,794	\$4,675,286	\$5,043,286	\$368,000	7.87%
Interfund Transfers-Out - 5400	\$2,778,835	\$2,665,909	\$1,559,302	\$65,000	\$315,000	\$250,000	384.62%
Budgetary Reserve - 5900	\$0	\$0	\$0	\$171,731	\$100,000	(\$71,731)	
TOTAL DEBT SERVICES / OTHER	\$6,468,730	\$6,565,698	\$5,996,096	\$4,912,017	\$5,458,286	\$546,269	11.12%
		. , , .			. , , , .	. ,	
TOTAL EXPENDITURES	\$45,398,404	\$47,842,627	\$48,692,477	\$50,396,578	\$52,130,407	\$1,733,829	3.44%

# Budget 20 – By Objects

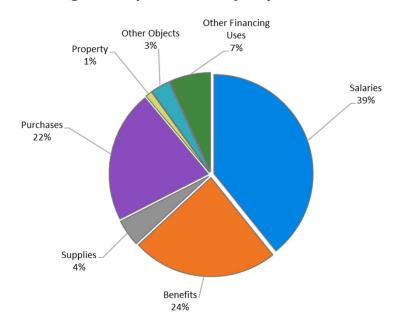
	ACTUAL EXPENDITURES			BUDGET	PROJECTION			
	2016	2017	2018	2019	2020	DOLLAR CHG	%∆	
SALARIES - 100								
Official / Administrative -110	\$1,449,901	\$1,447,816	\$1,466,484	\$1,503,578	\$1,549,437	\$45,859	3.05%	
Professional - Educational - 120	\$13,528,090	\$13,770,607	\$14,058,622	\$14,648,312	\$15,110,086	\$461,774	3.15%	
Professional - Other - 130	\$236,225	\$241,814	\$254,684	\$232,873	\$239,976	\$7,103	3.05%	
Technical - 140	\$150,601	\$72,358	\$75,453	\$76,896	\$79,241	\$2,345	3.05%	
Office / Clerical - 150	\$833,650	\$861,048	\$920,200	\$948,450	\$977,378	\$28,928	3.05%	
Crafts and Trades - 160	\$220,952	\$231,969	\$235,991	\$274,282	\$282,648	\$8,366	3.05%	
Operative and Laborer - 170	\$981,406	\$1,009,031	\$1,017,598	\$1,033,898	\$1,065,432	\$31,534	3.05%	
Service Work - 180	\$42,275	\$45,335	\$47,412	\$54,794	\$56,465	\$1,671	3.05%	
Instructional Assistant - 190	\$968,509	\$988,177	\$972,986	\$1,014,914	\$1,045,869	\$30,955	3.05%	
TOTAL SALARIES	\$18,411,609	\$18,668,154	\$19,049,430	\$19,787,997	\$20,406,531	\$618,534	3.13%	
BENEFITS - 200								
Group Insurance - Contracted -210	\$50,991	\$40,170	\$41,063	\$41,547	\$41,547	\$0	0.00%	
Social Security Contributions - 220	\$1,351,734	\$1,367,802	\$1,399,303	\$1,510,482	\$1,561,100	\$50,618	3.35%	
Retirement Contributions - 230	\$4,675,864	\$5,499,168	\$6,103,687	\$6,564,846	\$7,099,432	\$534,586	8.14%	
Tuition Reimbursement - 240	\$169,105	\$176,881	\$139,810	\$194,300	\$194,300	\$0	0.00%	
Unemployment Compensation - 250	\$7,277	\$7,034	\$8,775	\$15,200	\$15,200	\$0	0.00%	
Workers' Compensation - 260	\$102,749	\$105,464	\$80,871	\$97,414	\$97,414	\$0	0.00%	
Group Insurance - Self Insurance - 270	\$2,327,347	\$2,712,858	\$2,536,624	\$3,154,952	\$3,095,551	(\$59,401)	-1.88%	
Other Post Employment Benefits - 280	\$41,067	\$16,350	\$18,565	\$16,212	\$16,212	\$0	0.00%	
Other Current Employee Benefits - 290	\$389,961	\$326,602	\$351,239	\$405,400	\$405,400	\$0	0.00%	
TOTAL BENEFITS	\$9,116,094	\$10,252,330	\$10,679,938	\$12,000,353	\$12,526,156	\$525,803	4.38%	
OTHER EXPENDITURES								
Purchased Prof & Tech Svcs - 300	\$1,763,493	\$2,200,962	\$2,700,413	\$2,567,070	\$2,706,670	\$139,600	5.44%	
Purchased Property Services - 400	\$476,896	\$570,832	\$576,775	\$664,686	\$647,286	(\$17,400)	-2.62%	
Other Purchased Services - 500	\$6,916,446	\$6,898,889	\$6,990,984	\$7,597,757	\$7,507,557	(\$90,200)	-1.19%	
Supplies - 600	\$1,612,873	\$1,829,069	\$1,968,759	\$2,216,969	\$2,206,969	(\$10,000)	-0.45%	
Property - 700	\$585,397	\$801,162	\$666,173	\$558,175	\$589,398	\$31,223	5.59%	
Other Objects - 800	\$691,763	\$640,320	\$1,055,703	\$1,608,571	\$1,824,840	\$216,269	13.44%	
Other Financing Uses - 900	\$5,823,835	\$5,980,909	\$5,004,302	\$3,395,000	\$3,715,000	\$320,000	9.43%	
TOTAL OTHER EXPENDITURES	\$17,870,702	\$18,922,144	\$18,963,109	\$18,608,228	\$19,197,720	\$589,492	3.17%	
TOTAL EXPENSITURES	A45.000.40.1	\$47.040.00 <del>-</del>	\$40,000,4 <del></del>	¢50,000,550	050 400 407	A4 700 CCC	0.440′	
TOTAL EXPENDITURES	\$45,398,404	\$47,842,627	\$48,692,477	\$50,396,578	\$52,130,407	\$1,733,829	3.44%	

# Major Objects

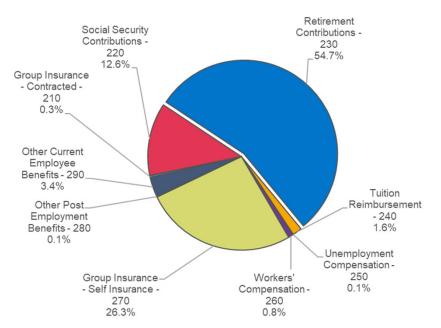
#### 2019 Salaries by Sub-Object



#### 2019 Budgeted Expenditures by Object



#### 2019 Benefits by Sub-Object



# Budget 20 – 5 Yr Projection

	BUDGET	REVENUE / EXPENDITURE PROJECTIONS				
	2019	2020	2021	2022	2023	2024
REVENUE						
Local	\$30,625,460	\$32,374,519	\$33,484,477	\$34,643,756	\$35,784,450	\$36,899,866
State	\$19,047,971	\$19,185,682	\$19,365,113	\$19,677,279	\$20,189,773	\$19,706,563
Federal	\$503,500	\$528,500	\$528,500	\$528,500	\$528,500	\$528,500
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL REVENUE	\$50,176,931	\$52,088,701	\$53,378,090	\$54,849,535	\$56,502,724	\$57,134,929
EXPENDITURES						
Salary and Benefit Costs	\$31,788,350	\$32,932,687	\$33,997,718	\$35,146,305	\$36,429,319	\$37,835,547
Other	\$18,608,228	\$19,197,720	\$18,865,520	\$18,894,862	\$19,208,060	\$18,433,125
TOTAL EXPENDITURES	\$50,396,578	\$52,130,407	\$52,863,237	\$54,041,167	\$55,637,379	\$56,268,672
SURPLUS / DEFICIT	(\$219,647)	(\$41,706)	\$514,853	\$808,369	\$865,344	\$866,257
BEGINNING FUND BALANCE	\$10,596,375	\$10,376,728	\$10,335,022	\$10,849,874	\$11,658,243	\$12,523,587
PROJECTED YEAR END BALANCE	\$10,376,728	\$10,335,022	\$10,849,874	\$11,658,243	\$12,523,587	\$13,389,844
Fund Bal As % of Spend	20.59%	19.83%	20.52%	21.57%	22.51%	23.80%
Fund Bal as # of Mos. Spend	2.47	2.38	2.46	2.59	2.70	2.86

# Budget Calendar (under Act 1)

Date	Description	Section
January 31, 2019 (110 days prior to primary election)	<b>School district</b> deadline to make 2019-2020 proposed version of preliminary budget available for public inspection <b>or</b> adopt resolution pursuant to Section 311(d)(1) indicating that it will not raise the rate of any tax by more than its index.	Section 311(c); 311(d)(1)
April 15, 2019	Board adopts proposed final budget	
May 1, 2019 (annual deadline)	<b>Department of Education</b> notifies school districts of the amount of their state allocation of property tax reduction funding. This only occurs if the Secretary of the Budget certifies, by April 15, 2019, that there are enough funds in the Property Tax Relief Fund to make a distribution to school districts in 2019-2020.	Section 505(a)(4)
May 13, 2019 (20 days prior to final budget adoption deadline)	School district deadline to make 2019-2020 proposed final budget available for public inspection on the General Fund Budget from the CFRS application.	Section 312(c)
May 22, 2019 (10 days prior to final budget adoption deadline)	School district deadline to offer public notice of its intent to adopt the 2019-2020 final budget.	Section 312(c) Section 687(a)(2)(i) (School Code)
June 3, 2019 (annual deadline)	BSSD adopt the 2019-2020 final budget & a resolution implementing the homestead/farmstead exclusion	Section 312(a) Section 321(d), 342, 505(a)(4)

# Board Finance Committee Meetings

#### 2020 Budget Finance Committee Meeting

15:45	Thur	6-Dec-18	District Office
18:00	Mon	18-Mar-19	HS LGR
15:45	Wed	10-Apr-19	District Office
18:00	Mon	20-May-19	HS LGR